VII BAROMETER
ON THE CLIMATE AND OUTLOOK
FOR SPANISH INVESTMENT IN THE UK

DECEMBER 2025

Spanish Chamber
of Commerce in
the United Kingdom
EST. 1886

VII BAROMETER ON THE CLIMATE & OUTLOOK FOR SPANISH INVESTMENT IN THE UK

Wednesday 10th December 2025, 08.30 am
Spanish Ambassador's Residence | 24 Belgrave Square | London SW1X 8QA

08.30 REGISTRATION AND BREAKFAST

09.00 INSTITUTIONAL WELCOME

Mr. Jorge Cabrera, Deputy Head of Mission, **SPANISH EMBASSY**
Mr. Juan Carlos Machuca, President, **SPANISH CHAMBER OF COMMERCE IN THE UK**

09.15 BRITISH ECONOMIC OUTLOOK

Sir Chris Bryant MP, Minister for Trade, **HM'S GOVERNMENT**

09.25 BILATERAL ECONOMIC RELATIONS BETWEEN SPAIN AND THE UK

Ms. Amparo López Senovilla, Minister for Trade, **SPANISH GOVERNMENT**

09.35 INVESTMENT BAROMETERS: A SUCCESSFUL PROGRAMME BY THE CHAMBERS OF COMMERCE

Ms. Inmaculada Riera, Director General, **CÁMARA DE COMERCIO DE ESPAÑA**

09.40 KEY FINDINGS OF THE VII BAROMETER ON SPANISH INVESTMENT

Ms. María Romero Paniagua, Managing Partner, **ANALISTAS FINANCIEROS INTERNACIONALES (Afi)**

09.55 ROUND TABLE – INVESTMENT STRATEGIES & BUSINESS TRANSFORMATION IN TIMES OF UNCERTAINTY

Moderator	**Mr. Peter Foster**, World Trade Editor, **FINANCIAL TIMES**
Participants	**Ms. Silvia Holgado Gómez**, Head of Commercial Banking UK, **BBVA**
	Mr. Alcibíades López, Director of Business Development for Europe, the Middle East and Australia, **FCC CONSTRUCTION**
	Mr. Edward Gill, NWE Public Affairs Lead, **EXOLUM**
	Mr. Simon Markall, Senior Corporate Affairs Manager, **SCOTTISHPOWER/IBERDROLA**

10.30 ROUND TABLE - STRENGTHENING ECONOMIC RESILIENCE THROUGH BILATERAL COLLABORATION: THE ROLE OF SPAIN-UK INSTITUTIONAL COOPERATION IN SHARED ECONOMIC CHALLENGES

Moderator	**Mr. Peter Foster**, Public Policy Editor, **FINANCIAL TIMES**
Participants	**Mr. Gonzalo García Andrés**, Head of the Economic & Commercial Office, **SPANISH EMBASSY**
	Ms. Ceri Morgan CBE, His Majesty's Trade Commissioner for Europe, **HM'S GOVERNMENT**

10.50 CLOSING REMARKS

Ms. Ceri Morgan CBE, His Majesty's Trade Commissioner for Europe, **HM'S GOVERNMENT**

11.00 END OF EVENT